CAPACITY MATTERS

SOLUTIONS FOR KNOWN RAIL CAPACITY ISSUES





LATE AND UNRELIABLE TCR PLANNING



Consequences

- Wastage of capacity
- Higher and uncompetitive costs of rail (born by RUs and customers)
- Unreliable rail services for customers (cancellations, re-routings, later delivery)



Solution

To have early and stable TCR planning, there should be:

- The introduction of motivating financial incentives for IMs (via compensation schemes to RUs)
- A target set of "minimisation of TCR impact on customers"
- Enforcement of harmonisation of IMs' planning milestones
- Enforcement of multi-annual and stable IM budgets

INCOMPATIBLE PATCHWORK OF NATIONAL MARKETS AND **POLICIES**



Consequences

- Only modest harmonisation achieved despite continuous efforts by the sector and through law (missing enforcement of already binding
- Higher prices for customers due to higher bureaucracy to operate in more networks (more staff and IT needed to comply with national rules)



Solution

To facilitate all traffic at the same level, there should be:

The creation of sector-independent governance supervision to enforce sector-defined rules/norms within limited timeframes (harmonised processes and common IT standards) and applicable cross-border

Abbreviations

TCR - temporary capacity restrictions (due to works and possessions); RU - Railway Undertaking; IM - Infrastructure Manager

MISSING EUROPEAN NETWORK VIEW AND COORDINATION



Consequences

- Capacity and investments losses due to missing national and cross-border coordination
- National processes and borders still affect the quality of international timetables (longer travel times, inadequate connections, higher production costs and thus prices)
- Inability to deliver goods and transport passengers due to uncoordinated TCRs creating bottlenecks and blocking reroutings → shift to road (sometimes permanent)
- Unreliability of international trains (delays, cancelations that spill over from one network to other)
- Current harmonisation completely dependent of sector consensus



Solution

There should be:

- Obligations on IMs to work as single European Network (in a holistic origin-destination view)
- Conditional EU funding based on works coordination and traffic impact consultation
- The creation of sector-independent governance supervision in case IMs and RUs disagree on alignment, which is applicable crossborder

MISSING INTEGRATION (COLLABORATION) WITH RAIL CONNECTED FACILITIES



Consequences

- Terminals, ports, sidings, platforms and other facilities are not aligned with rail capacity planning/allocation
- Waste of capacity, lost investments, extra workload/costs to align and re-plan born by RUs and or customers



Solution

There should be:

- Obligations on IMs and Service Facilities owners to work as a single European Network (in holistic origin-destination view), and to align planning and allocation processes
- Obligations on the sector to digitalise the aligned processes







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RIGIDITY AND INSTABILITY OF ANNUAL TIMETABLES



Consequences

- Missing good capacity availability at short notice, to get quality now, RU must order 8-15 months ahead → lorries can go any time
- As consequence: freight RUs order ahead even without knowing the details:
 - High track reservation fees will not solve it, risk of no capacity is too high - no capacity - no contract
 - Extra workload for IMs/RUs in replanning



Solution

There should be:

- The possibility for IMs to set aside capacity from the Annual Timetable for times when the business demand is clearly specified
- Obligations on IMs to decide on the amount and quality of this capacity in dialogue with RUs
- Capacity defined in non-rigid ways (no departure minutes, but slots/time) to allow flexibility and optimisation of the annual timetable

RISK OF RIGID AND NON-COMPETITIVE SUPPLY-SYSTEM



Consequences

- Freight market is dynamic, rigid structures fixed by IMs 2-3 years in advance will not reflect changing world and demands → road even more flexible than today
- Low flexibility caused by pre-planned and fixed paths → customers must adjust to railways, not other way around. \Rightarrow road in higher advantage
- Timetables unilaterally decided by IMs, despite RU's deeper understanding of customer needs



Solution

There should be a system which is driven by the market, and thus:

- Obliges IMs to base long-term planning on dialogue with RUs and their customers
- Obliges IMs to work as a single European Network (in holistic origindestination view)
- Tasks IMs to actively replan and incorporate market changes in a moving horizon (i.e. specific timings guaranteed few months before departure)

MISSING MULTIANNUAL CAPACITY COMMITMENTS



Consequences

Risk of not having (good or any) capacity to run the traffic in the near future / next period is born by RUs, who cannot influence it. IMs have no real incentive to manage the risk. This means:

- Higher prices to end-customers (margin for extra costs for unexpected IM-driven re-routings) or financial loss from originally profitable contracts
- Low reliability of railways compared to road, where goods can always be delivered



$\bar{\mathbb{Q}}$ Solution

There should be IM-RU capacity contracts beyond artificial annual timetable periods. The contracts should be:

- From origin to destination (cross-border) and available irrespective of whether the RU/forwarder has national license
- Concludable on short notice (not overly bureaucratic)
- Consistent with the duration of RU-end-customer contracts
- Including compensation mechanism if not respected

OUTDATED AND SUBOPTIMAL CAPACITY DISTRIBUTION



Consequences

- Less trains running, due to lower (motivation for) optimisation
- TCR impact on traffic is not considered in IMs' planning



Solution

There should be an allocation rules scheme that:

- Incentivises optimisation of all involved (including alternatives) rather than creating one winner
- Is based on socio-economic criteria and considers international and national needs
- Is applied only if RUs-IMs do not find common solution
- Values strongly the impact on passengers/cargo in TCR planning

Abbreviations

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